Board of Trustees of Mesa State College

1100 North Avenue Grand Junction CO 81501 (970) 248-1498 FAX (970) 248-1903

AGENDA

REGULAR BOARD MEETING

JULY 16/17, 2003

MESA STATE COLLEGE
LIFF AUDITORIUM
1100 NORTH AVENUE
GRAND JUNCTION, COLORADO

WEDNESDAY, JULY 16, 2003

2:45 PM

- A. CALL TO ORDER
 - 1. Roll Call, Welcome
 - 2. Pledge of Allegiance
 - 3. Introductions
 - 4. Oath of Office
- B. ELECTION OF OFFICERS
- C. ATTORNEY GENERAL'S ORIENTATION
- D. PUBLIC COMMENTS

Members of the public are invited to address the Board at this time regarding any issue not on the agenda. Remarks may be limited by the Chair.

E. REPORTS

Interim President, Dr. Samuel Gingerich Faculty Trustee, Gayla Jo Slauson Student Trustee, Garrett Branson

4:00 PM

- F. DISCUSSION AND POSSIBLE ACTION
 - 1. Budget and Financials
 - 2. Meeting Schedule

G. MOTION TO RECESS TO EXECUTIVE SESSION

Colorado Revised Statutes section 24-6-402 (3)(b)(I) provides that governing boards of state institutions of higher education may, upon their own affirmative vote, hold executive sessions to consider the appointment or employment of a public official or employee or the dismissal, discipline, promotion, or compensation of a public official or employee. The purpose of this executive session is a personnel matter related to the interim president.

THURSDAY, JULY 17, 2003

7:30 AM

H. EXECUTIVE SESSION-UNIFIED TECHNICAL EDUCATION CAMPUS (UTEC) 2508 Blichmann, Grand Junction Colorado

8:30 AM

I. ADJOURN EXECUTIVE SESSION

9:30 AM

- J. CONVENE IN OPEN SESSION, MSC MAIN CAMPUS
 - 1. Continue Discussion and Possible Action
 - 2. Other Issues of Concern to the Board
- K. ADJOURN

BUDGET AND FINANCIALS

Mesa State College's procedures for preparing budgets and reports of expenditures have followed practices commonly accepted by the Consortium of State Colleges. While these methods historically have served the institution, they may not provide a unified picture of the financial position of the College. An example of this is that you will see there is no consolidated budget, which you may find confusing. A discussion of these issues will aid in the development of routine reports for review and action by the Board.

To begin the discussion, a brief summary of financial practices at Mesa State will be provided. This presentation will include an overview of revenues and expenditures. Some background will be provided concerning the limits placed on uses of some funds under higher education best practices. This discussion will focus on the budgets established for Mesa State that were approved by the former Board of Trustees of the State Colleges. As a note, this budget can be, and typically is, modified throughout the year by Board approved rewrites.

Examples of suggested summary documents also are provided. Marked as draft, the format and contents of these reports currently are being reviewed and revised by staff of CCHE and the colleges and universities in Colorado.

The presentation is designed to serve as a catalyst for further discussion by the Board.

Attachments:

- 1. FY 03-04 Education and General Budget
- 2. FY 03-04 Auxiliaries Budget
- 3. Draft Financial Reports

Attachment 1 Page 1

Institution: Date: MESA STATE COLLEGE

May 15, 2003

						Date:	May 15, 2003			
2003-04 Operating Budget Request	2001-02	2002-03	Less	2002-03	2003-04	Dollar Change	%age Change			
Mesa State College	Final	Estimated	One-Time	Revised	Proposed	03-04 Proposed -	03-04 Proposed -			
State Colleges in Colorado	Actual	Actual	Expenditures	Est. Actual	Oper. Budget	02-03 Revised	02-03 Revised	Notes		
Appropriated Program - Expenditures										
1100 Instruction	40.004.000	10 000 010		10.000.010	10 700 010	05.770	0.00/	5.0		
Exempt Staff	12,894,226	12,628,040		12,628,040	12,723,813	95,773	0.8%	B,C		
FTE	247.6	246.9		246.9	246.9	0.0	0.0%	_		
Support Staff	436,958	496,662		496,662	477,086	-19,576	-3.9%	E		
FTE	12.2	12.3		12.3	12.2	-0.1	-1.1%	E		
Hourly Compensation	88,395	86,553		86,553	87,575	1,022	1.2%	E		
Travel	156,473	140,478		140,478	136,178	-4,300	-3.1%	_ E		
Other Current Expense	1,097,697	948,941	96,500	852,441	971,219	118,778	13.9%	E,F,D		
Capital	147,875	145,202		145,202	145,202	0	0.0%			
Total Instruction	14,821,624	14,445,876	96,500	14,349,376	14,541,073	191,697	1.3%			
FTE	259.8	259.2		259.2	259.1	-0.1	-0.1%			
1200 Research (State Supported)	0	0		0	0	0				
FTE	0.0	0.0		0.0	0.0	0.0				
1300 Public Service	0	0		0	0	0				
FTE	0.0	0.0		0.0	0.0	0.0				
1400 Academic Support	2,912,819	3,279,405	22,500	3,256,905	3,312,416	55,511	1.7%	В		
FTE	35.3	38.6		38.6	38.4	-0.2	-0.5%			
1500 Student Services	2,612,930	2,708,529	18,750	2,689,779	2,704,206	14,427	0.5%	B,G		
FTE	47.2	46.7		46.7	46.7	0.0	-0.1%	_,-		
1600 Institutional Support	1,938,153	2,147,937	14,750	2,133,187	2,438,838	305,651	14.3%	A,B,H,J		
FTE	21.1	24.1	,	24.1	25.6	1.5	6.2%	7.,2,,0		
1700 O & M of Plant	3,452,510	3,332,340	25,819	3,306,521	3,436,008	129,487	3.9%	B,I,K		
FTE	35.0	39.5	20,010	37.5	37.5	0.0	0.0%	D,1,10		
1800 Scholarships & Fellowships	582,821	604,000		604,000	804,000	200,000	33.1%	B,L		
2000 Transfers	0	004,000		004,000	004,000	0.0	33.176	D,L		
Grand Total Expenditures	26,320,857	26,518,087	178,319	26,339,768	27,236,541	896.773	3.4%			
FTE	398.4	408.1	0.0	406.1	407.2		0.3%			
FIE	390.4	406.1	0.0	400.1	407.2	1.1	0.3%			
Appropriated Programs - Revenue										
600 General Fund	15,865,136	15,600,649		15,600,649	15,775,165	174,516	1.1%	N		
100 Tuition Revenue*	9,399,092	10,287,112		10,226,807	10,859,120	632,313	6.2%	0		
Other Than Tuition Revenue (OTT)	332,190	357,007		357,007	517,256	160,249	44.9%	Р		
Exempt Transfer	175,047	0		0	0	0	#DIV/0!			
Exempt Revenue	727,711	273,319	178,319	95,000	85,000	-10,000	-10.5%	Q		
Grand Total Revenue	26,499,176	26,518,087	178,319	26,279,463	27,236,541	957,078	3.6%			
Fund Balance	178,319									
For Information										
*Resident Tuition	7,512,647	8,060,601		8,278,465	8,761,725	483,260	5.8%			
*Non-Resident Tuition	1,886,445	2,226,511		1,948,342	2,097,395	149,053	7.7%			
Scholarship allowance				5,532,510	5,809,136	276,626	5.0%			

2003-04 Operating Budget Request
Mesa State College

Attachment 1
Page 2

State Colleges in Colorado

Notes

		Instruction	Acad	demic Sup	port :	Student Ser	vices	Institutional Sup	port	POM	5	Scholarships	<u>Total</u>
A.	Risk Management Premiums.							107,886					107,886
B.	Increase in PERA and health insurance.	60,000		8,000		7,897		7,500		8,000			91,397
C.	Faculty promotions and department chairs.	45,378											45,378
D.	Course specific fees.	10,249											10,249
E.	Misc staffing pattern changes and reallocations.	21,070		47,511									68,581
F.	Educational access.	55,000											55,000
G.	Athletic insurance increase.					6,530							6,530
H.	Attorney general fees, state indirect cost payment, bond counsel, retirement plan												
	administrator, potential internal auditor and lobbyist contract, board liason staff,												
	board meetings, and board travel.							525,637	1.50				525,637
I.	City of Grand Junction Police Department contract.									30,435			30,435
J.	Increased administrative service recharge.							-335,372					-335,372
K.	Increased utilities									91,052			91,052
L.	Increase Institutional scholarship due to decrease in state funded merit financial aid.											136,000	136,000
M.	25% of increased resident tuition over CPI.											64,000	64,000
		191,697	0.00	55,511	0.00	14,427	0.00	305,651	1.50	129,487	0.00	200,000	896,773

N.	Portion of general fund from Western Colorado Graduate Center and Office of State Colleges dissolution:	608,343
	less FY04 restriction:	-433,827
	Net General Fund:	174,516
Ο.	Gross Increase in Tuition Revenue. Based on 1% enrollment increase and increased tuition for resident 5%	
	and nonresident 7%. FY03 estimated actual tuition revenue restated.	632,313
P.	Increase in Course Specific Fee Revenue and interest revenue.	160,249
Q.	Decrease in indirect cost recovery revenue	-10,000
		957,078

MESA STATE COLLEGE 2003-04 STUDENT FEE BUDGET

	FY 2002-03 Budget	FY 2002-03 Est. Actual	FY 2003-04 Budget	Change from \$	Budget %
Revenue					
Full-time Fees	\$2,138,692	\$2,150,416	\$2,441,809	\$303,117	14.17%
Part-time Fees	327,972	319,169	412,812	84,840	25.87%
Summer Fees	92,764	93,000	164,027	71,263	76.82%
Computing Fees	331,582	364,647	380,545	48,963	14.77%
Interest Income	23,000	35,000	35,000	12,000	52.17%
Other Revenue	1,387,470	1,272,851	1,452,136	64,666	4.66%
Total Revenue	\$4,301,480	\$4,235,083	\$4,886,329	\$584,849	13.60%
Expenditures					
College Center	380,451	440,302	440,896	60,445	15.89%
Intercollegiate Athletics	1,013,123	925,267	1,075,951	62,828	6.20%
Student Associations	646,628	591,024	846,228	199,600	30.87%
Computing Labs	321,582	290,225	350,101	28,519	8.87%
Media Board	180,471	148,879	185,618	5,147	2.85%
Recreation Center	628,455	624,044	672,656	44,201	7.03%
Student Health Services	206,598	198,893	214,518	7,920	3.83%
Employment Search Center	72,266	65,635	70,849	(1,417)	-1.96%
Student Fee Control Contingency Reserve	0	0	150,000	150,000	NA
Pass through agencies*	45,168	43,339	59,670	14,502	32.11%
Total Expenditures	\$3,494,742	\$3,327,608	\$4,066,487	\$571,745	16.36%
Mandatory Transfers					
Debt Service					
Principal	348,318	349,679	335,852	(12,466)	-3.58%
Interest	321,524	320,163	333,990	12,466	3.88%
Total Mandatory Transfers	\$669,842	\$669,842	\$669,842	\$0	0.00%
Non-Mandatory Transfers					
To Renewal and Replacement	136,896		150,000	0	0.00%
To/(From) General Fund	,	(1,000)	,	0	NA
To/(From) Auxiliaries		(29,000)		0	NA
Total Non-Mandatory Transfers	\$136,896	(\$30,000)	\$150,000	\$0	0.00%
Total Expenditures, Mandatory &					
Non-Mandatory Transfers	\$4,301,480	\$3,967,450	\$4,886,329	\$571,745	13.29%
Net Increase(Decrease)	0	267,633	0		
Fund Balance at Beginning of Year	192,814	192,814	460,447		
Projected Fund Balance at					
End of Year	\$192,814	\$460,447	\$460,447		

^{*}Pass through agencies are student fees approved by Student Government . Mesa County Mass Transit \$4, Excel Wind Energy \$1, per student per semester. FY03 budget and actual reflects MC Mass Transit. FY04 budget includes MC Mass Transit and the new Excel Wind Energy fee.

MESA STATE COLLEGE 2003-04 AUXILIARY ENTERPRISE BUDGET

	FY 2002-03 Budget	FY 2002-03 Est. Actual	FY 2003-04 Budget	Change from \$	Budget %
Revenue	<u> </u>		Daagot	 -	70
Housing	\$2,938,346	\$2,881,665	\$3,086,138	\$147,792	5.03%
Food Service	2,124,608	2,077,938	2,355,579	230,971	10.87%
Bookstore	2,657,201	2,871,931	2,835,050	177,849	6.69%
MSC Gold Card	71,000	234,702	256,000	185,000	260.56%
Parking Fees/Fines	180,000	207,755	205,000	25,000	13.89%
Transportation Services	27,000	19,372	22,750	(4,250)	-15.74%
Telecommunications	440,000	484,857	492,000	52,000	11.82%
Interest - See Note A	75,000	91,432	75,000	0	0.00%
Other	288,500	306,526	285,055	(3,445)	-1.19%
Total Revenue	\$8,801,655	\$9,176,178	\$9,612,572	\$810,917	9.21%
Expenditures					
Housing	2,169,220	2,024,597	2,414,786	245,566	11.32%
Food Service	1,824,608	1,879,199	2,355,579	530,971	29.10%
Bookstore	2,657,201	2,856,173	2,835,050	177,849	6.69%
MSC Gold Card	56,334	251,776	241,335	185,001	328.40%
Campus Parking	174,747	188,073	199,747	25,000	14.31%
Transportation Services	27,000	30,166	22,750	(4,250)	-15.74%
Telecommunications	356,703	362,718	408,703	52,000	14.58%
Other/Central Services	363,500	235,367	360,055	(3,445)	-0.95%
Total Expenditures	\$7,629,313	\$7,828,069	\$8,838,005	\$1,208,692	15.84%
Mandatory Transfers					
Debt Service					
Principal	413,643	412,265	433,706	20,063	4.85%
Interest	363,567	362,305	340,861	(22,706)	-6.25%
Total Mandatory Transfers	\$777,210	\$774,570	\$774,567	(\$2,643)	-0.34%
Non-Mandatory Transfers					
To Renewal and Replacement	395,132			(395,132)	-100.00%
From General Fund		(5,700)		0	NA
To/(From) Student Fee Activities		29,000		0	NA
Total Non-Mandatory Transfers	\$395,132	\$23,300	\$0	(\$395,132)	-100.00%
Total Expenditures, Mandatory &					
Non-Mandatory Transfers	\$8,801,655	\$8,625,939	\$9,612,572	\$810,917	9.21%
Net Increase(Decrease)	0	550,239	0		
Fund Balance at Beginning of Year	2,022,381	2,022,381	2,572,620		
Projected Fund Balance at					
End of Year	\$2,022,381	\$2,572,620	\$2,572,620		

	_	FY 2002-03 Budget	_	FY 2002-03 Est. Act.		FY 2003-04 Budget	_	Change fro	om Budget %
Sponsored Research Funds Revenue Federal State	\$	100,000	\$	117,000 52,000	\$	117,000 52,000	\$	17,000	17.0%
Local	_		-		_	35,000	_	35,000	
Total Revenue	\$_	100,000	\$_	169,000	\$_	204,000	\$_	52,000	52.0%
Expenditures	\$_	100,000	\$_	169,000	\$_	204,000	\$_	52,000	52.0%
Other Sponsored Programs Revenue									
Federal State Local	\$	700,000 175,000 180,000	\$	925,101 98,395 395,000	\$	888,000 23,000 300,000	\$ _	188,000 (152,000) 120,000	26.9% -86.9% 66.7%
Total Revenue	\$_	1,055,000	\$_	1,418,496	\$_	1,211,000	\$_	156,000	14.8%
Total Expenditures	\$	1,055,000	\$	1,418,496	\$	1,211,000	\$	156,000	14.8%

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Compiled for CCHE by MSC Staff 6/26/2003

Mesa State College Balance Sheet - All Funds NOT AUDITED Attachment 3 Page 1

FY01 & FY02 Information Sources Include				
Audited Financial Statements and	FY 2001	FY 2002	FY 2003	FY 2004 Notes &
Exhibits	Actual	Actual	Estimate ***	Budget Caveats
<u>Assets</u>				
Cash and Short-Term Investments	228,811	87,221	2,622,657	Α
Cash with State Treasurer	2,734,993	3,999,127	7,693,687	
Investments	-	-	, ,	
Accounts Receivable	1,079,164	1,323,106	980,535	
Loans Receivable	1,078,355	1,049,695	1,078,932	
Interest Receivable	511	-		
Inventories	468,228	438,695	439,366	
Prepaid Expenses	291,245	54,386	148,085	
Deferred Charges	5,046	180,448	1,088,083	В
Due from Other Funds	534,525	370,000		
Other Assets	4,994,447	13,832,582	9,924,391	
Land and Land Improvements	2,425,670	1,891,646	1,891,646	
Buildings	52,501,192	37,649,831	40,408,176	
Equipment, Library Books	12,362,061	5,350,796	5,450,796	
Total Assets	78,704,248	66,227,534	71,726,355	<u>-</u>
<u>Liabilities</u>				
Accounts Payable	244,779	166,780	192,956	
Accrued Payroll	152,448	168,735	2,894,828	C
Student Deposits	137,598	161,343	184,089	
Due to Other Agencies				
Accrued Compensated Absence Liability	776,836	838,554	798,310	
Deferred Revenue	531,176	424,827	276,128	
Notes Payable	-			
Due to Other funds	469,138	370,000	-	
Capital Lease Obligations	347,442	262,198	231,842	
Bonds Payable	12,175,267	11,734,788	14,550,000	
Other Liabilities	249,561	157,654	166,836	
Total Liabilities	15,084,245	14,284,879	19,294,989	<u>-</u>
Fund Balanca				
Fund Balance Unrestricted	2 660 005	4 926 052	4.054.030	
	2,669,905	4,826,053	4,951,039	۸
Restricted Designated for Compensated Absences	5,620,636 (656,958)	1,125,024 (731,354)	3,834,534 (731,354)	Α
Net Investment in Plant	,	,	, ,	D
Net investment in Plant Other	54,766,214	46,722,932	43,289,065	D
Total Fund Balance	1,220,206 63,620,003	51,942,655	1,088,083 52,431,366	
Total Luna Dalance	00,020,003	51,542,033	32,731,300	
Total Liabilities and Fund Balance	78,704,248	66,227,534	71,726,355	<u> </u>

***NOTICE: THE FY03 DATA IS NOT AUDITED and SHOULD BE USED ACCORDINGLY

The Balance Sheet Data for FY03 is Estimated Based on YTD Data as of May 27 and Best Judgment Estimates for June and Year End Accruals. Data Was Compiled In A Very Short Time Frame and is NOT Typically Budgeted - Actual Data Will Not Be Available Until Mid to Late August 2003. All Items Subject to Change.

- A FY 03 Include \$2,500,000 Net Proceeds From Debt Refinance and New Issue to Finance Auxiliary Renovations The Total Amount is Restricted For That Purpose and is on Deposit With Wells Fargo Finance Trust Department
- B FY03 Amount is The Estimated Issue Cost, Bond Premium, and Gain on Early Retirement of Debt and Will be Amortized Over 20 Years
- C Reflects the Effect of The Pay Date Shift as Mandated by The State Legislature in FY03
- D FY02 Amount Reflects the Effect of Adjustment for Depreciation for Prior Years as Required by GASB 34-35. Adjustment Amount = \$20,380,514

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Mesa State College
Consolidated Income Statement NOT AUDITED

Attachment 3 Page 2

Compiled for CCHE by MSC Staff 6/26/2003

FY01 & FY02 Information Sources Include	FY 2001	FY 2002	FY 2003	FY 2004	Notes &
Audited Financial Statements and Exhibits	Actual	Actual	Estimate ***	Budget	Caveats
Revenues					
Tuition & Fees	11,934,297	12,694,239	13,542,502	14,442,653	A, B
State of Colorado Appropriation	15,118,950	15,868,032	14,245,693	15,775,165	
Sales & Services of Educational Departments	95,576	56,686	85,465	50,000	
Sales & Services of Auxiliary Enterprises	7,424,694	8,173,113	8,942,341	9,663,141	
Federal Grants & Contracts	4,431,559	5,462,366	5,886,887	6,814,129	
State Grants & Contracts	7,134,951	11,485,082	5,060,955	2,597,020	
Local Grants & Contracts					
Private Gifts, Grants & Contracts	595,632	846,219	850,942	799,860	
Investment & Interest Income	128,416	329,574	369,176	260,000	
Indirect Cost Recoveries	60,029	82,748	79,965	75,000	
Retirement of Indebtedness	677,006				
Expended for Plant Facilities	1,136,981				
Other Sources	979,438	424,866	473,287	97,246	
Total Revenues	49,717,529	55,422,925	49,537,213	50,574,214	
•					
Expenditures					
Instruction	15,029,931	15,643,741	15,399,252	15,545,765	
Research	53,276	137,780	183,782	234,619	
Public Service	71,293	14,358	22,395	20,294	
Academic Support	2,982,656	2,656,186	2,762,833	3,376,046	
Student Services	2,634,575	2,689,340	2,671,557	2,801,667	
Institutional Support	1,767,255	1,933,917	1,575,309	2,448,646	
Operation of Plant	3,095,511	2,999,285	2,891,939	3,600,374	
Scholarships & Fellowships	6,672,785	7,659,715	8,665,184	9,005,341	В
Auxiliary Enterprises Expenditures	8,863,447	9,505,164	10,262,353	11,933,053	
Indirect Cost Recoveries	60,029	82,748	79,965	75,000	
Retirement of Indebtedness	684,406				
Expended for Plant Facilities	345,719		619,107	769,558	
Interest On Indebtedness	1,126,809	635,497	576,091	89,000	
Depreciation	-	2,699,419	2,750,000		
Other Expenditures	395,704	110,089	119,615	674,851	
Total Expenditures	43,783,396	46,767,239	48,579,382	50,574,214	
Net Increase (Decrease) In Fund Balance	5,934,133	8,655,687	957,831	-	

***NOTICE: THE FY03 DATA IS NOT AUDITED and SHOULD BE USED ACCORDINGLY
Accounting Estimates Used For Last Week of June, Year End Adjustments, and Accruals - Assume Error
Factor of Plus or Minus up to \$50,000 Per Nacubo Category for Revenue and \$100,000 for Expenditures

A FY01 Tuition Revenue Restated From Audited Financials to Reflect GASB 34 Net Change to Summer School Tuition Revenue - Adjustment Amount = \$47,478

B FY02 Audited Financials Reflect a Reduction of Tuition & Fees and Scholarships of \$5,412,032 as REQUIRED by GASB 34-35

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Compiled for CCHE by MSC Staff

Mesa State College
Income Statement: Auxiliaries NOT AUDITED

Attachment 3 Page 3

6/26/2003					
FY01 & FY02 Information Sources					
Include Audited Financial Statements	FY 2001	FY 2002	FY 2003	FY 2004	Notes &
and Exhibits	Actual	Actual	Estimate ***	Budget	Caveats
Revenues					
Educational Programs	447,228	282,976	161,752	225,000	
Student Activities	1,780,228	2,263,527	2,479,992	2,971,903	
Athletics	1,289,909	996,620	901,158	1,075,951	
Housing	2,480,021	2,750,752	2,912,723	3,054,138	
Food Service	1,756,669	1,907,562	2,102,798	2,355,579	
Bookstore	2,345,890	2,511,291	2,830,508	2,835,050	
Other Auxiliaries	913,314	1,297,043	1,494,912	1,073,933	
Total Revenues	\$ 11,013,258	\$ 12,009,770	\$ 12,883,842	\$ 13,591,554	Α
-					
Expenditures					
Educational Programs	606,252	557,664	322,054	225,000	
Student Activities	1,901,892	2,057,805	2,186,993	2,971,903	
Athletics	1,288,000	996,620	901,158	1,075,951	
Housing	2,481,669	2,645,346	2,839,347	3,054,138	
Food Service	1,557,082	1,744,103	1,738,774	2,355,579	
Bookstore	2,323,552	2,505,418	2,816,009	2,835,050	
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Other Auxiliaries	847,756	858,600	1,095,230	1,073,933	
Total Expenditures	11,006,204	11,365,555	11,899,565	13,591,554	
·	· · ·			<u> </u>	
Net Increase (Decrease) In Fund Balance	\$ 7,055	\$ 644,214	\$ 984,277	\$ -	

***NOTICE: THE FY03 DATA IS NOT AUDITED and SHOULD BE USED ACCORDINGLY Accounting Estimates Used For Last Week of June, Year End Adjustments, and Accruals - Assume Error Factor of Plus or Minus up to \$50,000 Per Nacubo Category for Revenue and \$100,000 for Expenditures

2003-2004 BOARD OF TRUSTEES MEETING DATES AND LOCATIONS

In accordance with the bylaws of the Board of Trustees of Mesa State College, regular meetings of the Board may be held at such times and places as the Board, by resolution, may determine.

The following schedule of meetings has been suggested:

2003-04 BOARD MEETING DATES

Mesa State College

All meetings will be held at Mesa State unless otherwise noted.

Wednesdays/Thursdays

2003

Jul 16, 17 Aug 20 (Wed. only) Sep 17, 18 Oct 15, 16 Nov 19, 20 Dec 17, 18

2004

Jan 21 (Wed. only) in Denver Feb 18, 19 Mar 17, 18 Apr 21, 22 May 20 (Thurs. only) in Denver June 16 (Wed. only) in Denver